

# ANNUAL REPORT

Year End 2023







# **AS A LEADING CO-OPERATIVE ENTERPRISE, WE BRING TOGETHER INTER-RELATED BUSINESSES FORMING A UNIQUE AND INTEGRATED** OFFER FOR OUR CLIENTS.

- LIVESTOCK MARKETING
- Aberdeen & Northern Marts Direct Marketing Services
- SPECIALIST VALUATION & AUCTION SERVICES
  - Thainstone Specialist Auctions
- **CATERING SERVICES & EVENT MANAGEMENT** 
  - Thainstone Events Ltd
  - **ESTATE AGENCY SERVICES AND VALUATIONS**
  - Aberdeen & Northern (Estates) Limited

#### **ANM GROUP COMPANIES**









## **CONTENTS**

CHI	EF	EXE	CU	LIVE	e'S	
REP	OF	RT				

4

CHAIRMAN'S REPORT

**DIRECTORS' REPORT** 8

CONSOLIDATED STATEMENT OF

COMPREHENSIVE INCOME 9

CONSOLIDATED STATEMENT OF

FINANCIAL POSITION 10

NOTES ON

CONSOLIDATED

FINANCIAL STATEMENTS

11



## **ALWAYS MOVING FORWARD -ALWAYS WITH OUR MEMBERS'** INTERESTS AT HEART.



Each annual report I have had the pleasure of submitting to you, has been a welcome opportunity to reflect on the unique breadth of our work on your behalf, as well as a timely reminder of just how diverse our organisation is. No other company in our sector or beyond, combines co-operative values, our ability to innovate and develop across everything that we do, and the exceptional customer focused people who make ANM what it is.

This year is no different, with 2023 having been a very rewarding year for the group, where we have combined some major strategic moves to further secure our long-term sustainability, with very positive trading outcomes that are a real encouragement.

Our headline group turnover at £10.2m represents a 15% increase on last year, with trading profit also up on last year's result at £787,000. Those headline numbers hide the scale of the hard work and effort that has gone into managing significant continuing cost pressures, developing market opportunities, and continuing to progress our industry-leading offer to members and customers.

That overall success has allowed us once again to distribute exceptional benefits to members, not least through a 2.75% dividend on shareholdings, and up to a 5% return for participants in our popular Members Investment Scheme. Overall, there has been a remarkable increase of 14% this year on the total investment in the group by members.

#### **OUR AUCTION RINGS - CONTINUING TO LEAD THE INDUSTRY**

The auction ring remains at the core of our operations, and given challenging trading conditions with increased costs, we were delighted to see increasing livestock values, significantly ahead of last year. Those values have to an extent been part of a national trend, driven by the live auction ring, that have enabled us to build our ANM offer. Sellers at our rings benefit from a unique package - immediate settlement on the day, industry leading commission rates, innovative online participation, inclusive livestock preparation and lotting advice from a hugely experienced, knowledgeable, and passionate team. Every part of that mix plays a part in making our ring the place to realise the best value.

This year has again demonstrated the value of the live auction system and we remain as committed to advocating the live ring as ever - and I know our members are playing their part too, in reinforcing the message that sellers will always find the best value at our markets. We're committed to see that simple message hit home amongst sellers who are tempted by direct sales contracts outside the ring. Their buyers have a reason

to buy direct, they believe it will be cheaper for them. Our mission is to ensure every potential seller understands that simple truth.

At Thainstone Specialist Auctions, our industrial sales performance has been equally encouraging, with continued success in monthly collective and specialist sales and the business seeing a strong growth in turnover. Sales conversion rates are high and values also strong driven by wide buyer interest who can easily access sales via our online platforms. The division's results and this sector in general continues to contribute significantly to the group with a growing private client and professional customer base for TSA keeping the team busy.

Aberdeen & Northern Estates has been extremely busy and productive with valuations work, whilst agency work and farm sales were on a par with last year. Land values remain strong but market uncertainty with high interest rates understandably caused sellers to think carefully but the properties that came forward for sale in the year met strong levels of interest with the team's personal service levels ensuring maximising returns.

Members will be aware from my recent update that our catering operations at Thainstone has changed with the group entering into partnership with Harry Fraser Catering, to which the early reaction has been exceptionally positive. We want to build on the positive buzz at Thainstone and continue to improve the sale-day and events experience.

Our property portfolio remains a key asset with progress continuing at our Maverston, Balmedie, Elgin and Thainstone sites. Thainstone Business Park now contributes to our property portfolio revenue with interest through the year in the small business industrial units and sites. Our rental income is a significant benefit to wider group operations.

Our true strength lies in our diversity and ability to make changes, not least to help mitigate overhead cost increases across the group's operations.

#### **BUILDING OUR GROUP FOR THE FUTURE**

Members have responded positively to our consultation last year on the options for our long-term vision for Thainstone. Thainstone has been, and through investment, continues to be the leading agri-hub for the North East, and our evaluation of options for future development aims to secure that position further for future generations. I am pleased to report that members have been encouraged and engaged by our vision and it has elicited reassuring interest. We are in a very strong position of having various options to consider and we will



#### **OUR CO-OPERATIVE VALUES REMAIN DEEPLY ROOTED IN EVERYTHING** WE DO, THESE RESULTS DEMONSTRATE THAT, WITH YOUR CONTINUED SUPPORT WE WILL CONTINUE TO INVEST IN THE LONG TERM TO ENSURE WE BRING OUR MEMBERS THE STRONGEST POSSIBLE RETURNS.

take our time to do so carefully. This is a project to deliver long term positive benefit to the Group, understanding and recognising the challenges our industry faces, to deliver a centre that is fit for the next 30 to 40 years. Please be assured we will keep our members updated.

Whilst completed in the first guarter of 2024, the purchase of Sweeney Kincaid is a further investment in the long term for ANM. Now part of an enhanced ANM Group, the business shares our values of integrity, service and continual improvement and will be cash generating for the Group. Crucially, the acquisition adds significantly to our offer in an area of current operations and provides the Group with a foothold in central Scotland to expand our operations. The early weeks since completing the purchase have been very encouraging and we are looking forward to working with the team in Glasgow and growing our offering and geographic reach.

#### A LEADING VOICE FOR THE FARMING ECONOMY

The Group has continued its active engagement with political and industry leaders on the future for the farming economy. It is important that we relay and emphasise the views of our members and customers, the producers - it's key to Group success and to our members' interests.

The legislation making its way through the Scottish Parliament as I write, is significant. It aims to set out the way that the farming industry is supported into the future by the Scottish Government. We have been consistent in our view that the legislation must deliver certainty now, it must answer the

questions that overhang the future for agricultural support in the post Brexit policy environment. From the meetings we have undertaken, we retain the view that there is much work to do by politicians to deliver the certainty we seek. The political leaders we have met have been largely supportive, but I think it is fair to say that we continue to look for action, not words.

As we set out in our Beyond150 document, Parliament, and Government, must support farming and rural communities, prioritise the feeding of the nation, promote our worldleading sustainable farming proposition and allow the sector to benefit from the opening up of exciting new market opportunities internationally.

#### CONCLUSION

So much of ANM is about our people, our staff, management and board, and our members and customers. I want to thank everyone for their relentless hard work in making our cooperative the success it is today. Our co-operative values remain deeply rooted in everything we do, these results demonstrate that, with your continued support we will continue to invest in the long term to ensure we bring our members the strongest possible returns.

This has been a good year, we have delivered an excellent set of results for our members, but we are determined to deliver more success for you this coming year and beyond.

**GRANT ROGERSON Chief Executive** 



## **SETTING A PATH FOR FUTURE SUCCESS**



It is an honour for me to write for a second time as Chairman of the Board of ANM Group and introduce our Annual Report which sets out a picture of current success.

As you will see in the following pages, the business is in a fundamentally strong position - once again delivering a good trading surplus and continuing to build a balance sheet that reflects our Group's stability and strength.

I'm delighted that ANM has continued to play a pivotal role in the local community, something clearly recognised and appreciated by so many that I have met and talked to throughout the year. Our sector continues to face major challenges, not least of all continuing uncertainty on key Government decisions, but I am heartened by the enthusiasm and commitment to the industry that we see every sale day.

I'd like to thank the board for their contribution throughout the year and welcome executive director Iain Fraser. Iain's farming background and 35 years' experience as a corporate business adviser with leading accountancy practices will bring a valuable new dimension to our board. It is important that we have a board with a diverse skill set and a strong agricultural presence to serve the Group well into the future.

OUR MEMBERS ARE THE FOCUS FOR OUR OPERATIONS, NOW AND IN THE FUTURE. THE GROUP WILL CONTINUE TO DEVELOP WITH YOUR BEST INTERESTS AT HEART.

This last year has seen us focus on some of our significant strategic moves including the recent acquisition of Sweeney Kincaid to further bolster our strength and depth in auctioneering, whilst expanding our reach geographically into the central belt and the south of Scotland. We also launched the important consultation on our vision for an enhanced Thainstone agri-hub for the future and the board and management team enjoyed hearing your own views and welcomed all feedback received. Both projects cement our commitment to the long-term success of the Group.

Our long-term approach is attracting ever greater interest, and we are delighted to report a healthy increase in investment by our membership in the Group, now totalling over £17.7m. Investment in the Group is key to our success and growth, and I'd like to take this opportunity to thank you, our members, for your continued support.

The work on our land asset base to deliver shareholder value also continues. Our property portfolio is important to the Group and despite the certain challenges and obstacles faced by this sector, we are focused on how we maximise returns going forward. We remain positive about the long-term potential to be achieved and continue to move forward in a planned and sensible manner.

This strength in our balance sheet and our position as one of the largest and most successful co-operatives in the UK, allows us to focus on the needs of our members, something that is central to the deliberations of the Board.

Similarly, our trading success is due in no small part to the dedication and enthusiasm of our staff and the continual development of an exceptional range of benefits being enjoyed by our trading members. From the lowest commission rates in the country, to exceptional livestock finance options. immediate sale settlement and investment opportunities. This is a package that leads the sector.

In closing, I'd like to thank the Executive Team, Management and all the ANM staff for their continuing commitment to our co-operative. And, further, I want to thank you, our membership, for your support on an ongoing basis. Our members are the focus for our operations, now and in the future. The Group will continue to develop with your best interests at heart.

MIKE MACAULAY Chairman





# REVIEWING 2023 A CO-OPERATIVE YEAR

# WE'VE DELIVERED ON OUR PROMISES



**2.75**%

INTEREST ON SHARE CAPITAL PAID TO MEMBERS

£197K

PREMIUM RETURNS

OF UP TO

5%

PAID ON MEMBERS
INVESTMENT SCHEME

# THE POWER OF YOUR CO-OP



14%

UPLIFT IN MEMBER INVESTMENT



95

ADDITIONAL TRADING MEMBERS VALUING THE POWER OF THE CO-OP



WE'VE DONE OUR SUMS

WITH OUR AVERAGE COMMISSION RATE OF 3.36% IN 2023, CUSTOMERS SAVED

£753K

ON COMMISSIONS.

(COMPARED TO AVERAGE INDUSTRY PUBLISHED RATES OF 4%)

WE'RE STRONGER TOGETHER

www.anmgroup.com

## A RELENTLESS FOCUS ON DEVELOPING INNOVATIVE SOLUTIONS AND NEW ROUTES TO MARKET FOR THOSE WE SERVE ACROSS THE LOCAL ECONOMY.

The directors submit their report and accounts for the year ended 31 December 2023.

The principal activity of the society is the operation of livestock auction marts throughout the North-East of Scotland. The society's wholly owned subsidiaries during 2023

- (i) Aberdeen & Northern (Estates) Limited, which trades as an estate agency.
- (ii) **Thainstone Events Limited**, which is a catering company.
- (iii) Thainstone Leasing Company Limited, which is a vehicle sales and leasing company.
- (iv) Scotch Premier Meat Limited, YPM 2012 Limited and **Taste of Grampian Limited**, which are non-trading companies.

#### **RESULTS AND DISTRIBUTION TO MEMBERS**

The Group results for the year are detailed in the extract of accounts attached.

So far as the directors are aware, there is no relevant information of which the auditors are unaware, and the directors have taken all reasonable steps to ascertain any relevant information and ensure the auditors are aware of such information

Interest on share capital of 2.75% is paid. The trading profit for the year amounts to £787,000.

The directors of the society at 31 December 2023 were: I Fraser, M Gall, D Green, A Hutcheon, M Macaulay, A Mitchell, J Mitchell, G Rogerson, I Sim, S Stephen, N Thow and K Walker.

#### **AUDITORS**

The auditors, Anderson Anderson & Brown Audit LLP, are reappointed for the current year.

By order of the Directors LC Secretaries Limited Secretary ANM Group Ltd Thainstone Centre Inverurie AB51 5XZ

#### **BANKERS**

Royal Bank of Scotland Plc Aberdeen Queens Cross Branch

#### **REGISTERED OFFICE**

Thainstone Centre Inverurie AB51 5XZ Incorporated under the Industrial **Provident Societies Acts** No 1231 R(S)

#### CURRENT DIRECTORS



M MACAULAY



**S STEPHEN** 



**D GREEN** 



I FRASER DIRECTOR



M GALL



A HUTCHEON



A MITCHELL



J MITCHELL



**G ROGERSON** 



DIRECTOR



**N THOW** 



K WALKER

#### **OFFICIALS**



**N BRICE** GROUP



A MCLEOD **GROUP EXECUTIVE** 





# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR YEAR ENDED 31 DECEMBER 2023

	Notes	<b>2023</b> £'000	<b>2022</b> £'000
THROUGHPUT	1	160,538	142,949
TURNOVER	1	10,232	8,782
OPERATING PROFIT		196	241
Interest receivable and similar income Interest payable and similar charges		931 (340)	596 (188)
TRADING PROFIT	2	787	649
Gain on sale of property Defined benefit pension scheme Movement in provisions	3	(148) (326)	50 (31) (174)
Interest on share capital - At 2.75% (2022 – 2.75%)		(197)	(200)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		116	294
Taxation for year		(14)	(10)
Deferred tax movement on defined benefit pension scheme		(44)	(74)
PROFIT FOR THE FINANCIAL YEAR		58	210
OTHER COMPREHENSIVE INCOME  Remeasurements of net defined benefit obligation  Deferred tax movement relating to actuarial loss		(307)	(1,814) 454
OTHER COMPREHENSIVE EXPENSE FOR THE YEAR		(230)	(1,360)
TOTAL COMPREHENSIVE EXPENSE FOR THE YEAR		(172)	(1,150)



# **CONSOLIDATED STATEMENT** OF FINANCIAL POSITION AS AT 31 DECEMBER 2023

	Notes	<b>20</b> £'0		<b>20</b> £'0	
FIXED ASSETS					
Tangible assets	4		28,584		28,338
Investment properties	5		5,116		5,116
Investments	6		6		419
			33,706		33,873
CURRENT ASSETS		470		477	
Stocks and work in progress Livestock		179 6,400		174 6,442	
Debtors	7	7,397		6,547	
Cash at bank and in hand	,	1,534		365	
		15,510		13,528	
CDEDITORS: Amounts Falling Due Within One Year				15,520	
CREDITORS: Amounts Falling Due Within One Year Bank loans		(11)		(11)	
Development loan		(250)		(250)	
Creditors	8	(4,966)		(4,917)	
Members loans		(6,116)		(5,129)	
		(11,343)		(10,307)	
NET CURRENT ASSETS			4,167		3,221
TOTAL ASSETS LESS CURRENT LIABILITIES			37,873		37,094
			37,073		37,074
CREDITORS: Amounts Falling Due After One Year Development loan		(7.72)		(, 657)	
Members loans		(4,433) (5,168)		(4,657) (3,935)	
Creditors		(5,100)		(62)	
Bank loan		(14)		(24)	
			(9,674)		(8,678)
			28,199		28,416
PROVISIONS			, , , ,		-, -
Deferred tax	9		(315)		(301)
NET ASSETS: Excluding Pension Scheme Deficit			27,884		28,115
Defined benefit pension scheme deficit	10		(2,524)		(2,426)
			25,360		25,689
CAPITAL AND RESERVES					
Called up share capital			7,214		7,371
Capital reserves			10,650		10,650
Profit and loss account			10,020		10,094
			27,884		28,115
Defined benefit pension scheme deficit	10		(2,524)		(2,426)
	11		25,360		25,689

Signed on behalf of the board on 12 March 2024

M MACAULAY, Chairman S STEPHEN, Vice-Chairman LC Secretaries Limited, Secretary



#### 1 THROUGHPUT AND TURNOVER

Throughput and turnover were contributed as follows. All sales between Group companies have been fully eliminated on consolidation.

	<b>2023</b> £'000	<b>2022</b> £'000
THROUGHPUT		
Parent Society: -		
Value of livestock and other goods sold on commission	156,715	139,737
Direct sales	2,491	1,951
Aberdeen & Northern (Estates) Limited: -		
Rendering of services	342	336
Direct sales: -		005
Total value of direct sales by other Group companies	990	925
	160,538	142,949
TURNOVER		
Parent Society: -		
Commission from sales of livestock and other goods	6,409	5,570
Direct sales – fees for valuations and other services rendered	,	, , , ,
and income from farming activities	2,491	1,951
Aberdeen & Northern (Estates) Limited: -		
Rendering of services	342	336
	542	330
Thainstone Events Limited: -		
Direct sales – sales from the supply of catering services	961	870
Thainstone Leasing Company Limited: -		
Direct sales – from the sale of motor vehicles	29	55
	<del></del>	
	10,232	8,782



#### **2 TRADING PROFIT**

	<b>2023</b> £'000	<b>2022</b> £'000
Group trading profit was contributed as follows: -		
Parent Society Aberdeen & Northern (Estates) Limited Thainstone Events Limited	740 11 (29)	622 4 (18)
Thainstone Leasing Co. Limited	65 787	649
Group trading profit is arrived at after charging/ (crediting): -		
Depreciation of tangible fixed assets	666	665
Gain on sale of fixed assets other than property Release of grant	(53) (3)	(22) (25)
Directors' emoluments for services Auditors' remuneration	56 55	56 52
Hire of plant	7	8
	728	734

#### **3 DEFINED BENEFIT PENSION SCHEME BEFORE TAXATION**

	<b>2023</b> £'000	<b>2022</b> £'000
The charge to profit and loss for the year is: - Service cost	_	_
Net interest expense	(148)	(31)
	(148)	(31)



#### **4 TANGIBLE FIXED ASSETS**

	£'000 At 31.12.22	£'000 Additions	£'000 Disposals	£'000 At 31.12.23
THE GROUP				
Cost or valuation:				
Freehold properties	29,720	425	-	30,145
Equipment, fittings etc.	5,421	280	(78)	5,623
Motor vehicles	781	221	(82)	920
	35,922	926	(160)	36,688
		Charge for	On	
	At 31.12.22	Year	Disposals	At 31.12.23
Depreciation:				
Freehold properties	2,224	276	-	2,500
Equipment, fittings etc.	4,868	267	(78)	5,057
Motor vehicles	492	123	(68)	547
	7,584	666	(146)	8,104
Net book value	28,338			28,584

Freehold property held by the group and parent society include asset values which relate to the creation of the business park. The business park remains in its early stages of development.

#### **5 INVESTMENT PROPERTIES**

	Group	)
	<b>2023</b> £'000	<b>2022</b> £'000
At 31 December 2022 Additions in year Revaluations in year	5,116 - -	5,116 - -
At 31 December 2023	5,116	5,116

The investment properties were revalued in 2021 by independent Chartered Surveyors on the basis of current market value, subject to existing tenancies.



#### **6 INVESTMENTS**

	Group		
	Notes	<b>2023</b> £'000	<b>2022</b> £'000
Subsidiary undertakings – at cost	(a)	=	-
Associated undertakings and trade investments – at cost	(b)	6	419
		6	419

All of the above investments are unlisted.

Note: -

(a) Details of the trading subsidiaries are as follows:

Percentage of equity shares held	Registered Office	Principal Activity	Group	Parent Society
Aberdeen & Northern (Estates) Limited	Thainstone Centre, Inverurie, AB51 5XZ	Land and estate agents	100%	100%
Thainstone Events Limited	Thainstone Centre, Inverurie, AB51 5XZ	Caterers	100%	100%
Thainstone Leasing Co. Limited	Thainstone Centre, Inverurie, AB51 5XZ	Vehicle leasing/sales	100%	100%

The Parent Society holds 100% of the equity shares, directly and indirectly, in its non-trading subsidiaries, Scotch Premier Meat Limited, Taste of Grampian Limited and YPM 2012 Limited. Scotch Premier Meat Limited and Taste of Grampian Limited are incorporated in Scotland and YPM 2012 Limited is incorporated in England.

(b) Associated undertakings and trade investments:

The Parent Society had investments in Scotbeef Inverurie Limited and has an interest in Maverston LLP, a limited liability partnership, whose principal activity is property development. The Parent Society also has an interest in Thainstone LLP.

The investment in Scotbeef Inverurie Limited was fully disposed of during the year.

The investment in Maverston LLP has been fully written off previously.



#### **7 DEBTORS**

	Group		
	2023	2022	
	£'000	£'000	
Trade debtors	3,436	2,830	
Other debtors	123	57	
Prepayments	605	643	
Owed by associated undertakings	3,233	3,017	
	7,397	6,547	

#### 8 CREDITORS: Amounts Falling Due Within One Year

	o.oup	
	2023	2022
	£'000	£'000
Trade creditors	761	686
PAYE, national insurance and VAT	452	397
Accruals and deferred income	2,834	2,964
Other creditors	712	669
Proposed interest on share capital	170	177
Digital development loan	8	8
Obligations under hire purchase	23	11
Energy saving trust loan	6	5
	4,966	4,917

#### 9 DEFERRED TAXATION

	Group	
	2023	2022
	£'000	£'000
The provision made for deferred taxation		
is as follows: -		
Provision: -		
Tax losses	-	(11)
Accelerated capital allowances	3	=
Revaluation reserve	312	312
	315	301



Group

#### **10 PENSION SCHEMES**

The Group operates a defined contribution pension scheme.

The defined contribution scheme, which commenced on 1 January 2000, is a Group personal pension plan operating on a defined contribution basis and is available to all Group employees.

The defined benefit scheme, closed to new entrants as of 28 February 1999, provides members with defined benefits based on salary. The benefit promises are funded in advance and the scheme assets are held in a separate trustee administered fund. Contributions to the scheme are assessed in accordance with the advice of a qualified actuary on the basis of triennial valuations using the projected unit method of valuation.

The last formal actuarial valuation was conducted as at 1 January 2021 and updated at 31 December 2023 by a qualified independent actuary. The results of the actuarial valuation at 1 January 2021 showed a deficit of £4.97m with an update to 1 September 2021 with resulting deficit of £4.51m.

The Group has agreed with the trustees to target removal of this deficit over a period of 6 years and 11 months from 1 September 2021 by payment of contributions of £100,000 in total by 31 December 2021, then £325,000 p.a. until 31 December 2023, then £425,000 p.a. until 31 December 2025, then £525,000 p.a. until 31 December 2027, then £525,000 in total by 31 July 2028.

In accordance with FRS 102 the defined benefit pension scheme is recognised in the Parent Society financial statements as they are the sponsoring society.

Movement in defined benefit pension scheme deficit during the year	<b>2023</b> £'000	<b>2022</b> £'000
Deficit at 1 January	(3,235)	(1,715)
Movement in year: Contributions - Net interest expense - Actuarial loss in Other comprehensive income	325 (148) (307)	325 (31) (1,814)
Deficit at 31 December	(3,365)	(3,235)
Less: Deferred taxation	841	809
Deficit net of taxation	(2,524)	(2,426)

#### 11 RECONCILIATION OF MOVEMENTS ON SHAREHOLDERS' FUNDS

	Group	
	2023	2022
	£'000	£'000
Movement for the financial year after taxation	58	210
Remeasurements of net defined benefit obligation	(230)	(1,360)
Share capital movement	(157)	126
Opening shareholders' funds at 1 January	25,689	26,713
Closing shareholders' funds at 31 December	25,360	25,689

All of the above funds are attributable to members.



#### 12 POST BALANCE SHEET EVENTS

Subsequent to the year end, ANM Group Limited concluded the purchase of the Glasgow based business Sweeney Kincaid Ltd.

Following the year end, the Group completed an operational restructure of Thainstone Events Limited. The restructure resulted in certain operations being taken over by an outsourced business partner.



#### THE ANM GROUP LIMITED

Thainstone Centre, Inverurie, AB51 5XZ, Scotland

Tel: 01467 623700

Email: enquiries@anmgroup.co.uk

#### **ABERDEEN & NORTHERN MARTS**

Thainstone Centre, Inverurie, AB51 5XZ, Scotland

Tel: 01467 623710

Email: anmarts@anmgroup.co.uk

#### **REGIONAL CENTRES**

Caithness Livestock Centre

Tel: 01955 621363

Email: caithness@anmgroup.co.uk

Elgin Auction Centre Tel: 01343 547047

Email: elgin@anmgroup.co.uk

#### ABERDEEN & NORTHERN (ESTATES) LIMITED

Thainstone Centre, Inverurie, AB51 5XZ, Scotland

Tel: 01467 623800

Email: property@anmgroup.co.uk

#### **THAINSTONE EVENTS**

Thainstone Centre, Inverurie, AB51 5XZ, Scotland

Tel: 01467 623867

Email: events@anmgroup.co.uk

#### **THAINSTONE SPECIALIST AUCTIONS**

Thainstone Centre, Inverurie, AB51 5XZ, Scotland

Tel: 01467 623770

Email: tsa@anmgroup.co.uk

www.anmgroup.co.uk







