

Our Vision for Thainstone Centre.

The Thainstone Centre has been the beating heart of the rural economy of the northeast since opening in 1990.

A pioneering development, ANM led the way in providing a purpose-built auction centre that has and continues to serve us well.

Thainstone Centre is now over 30 years old, and we want to lead once more and provide the best facilities and auctioneering experience in the country to serve the needs of our next generation and rural economy for the next 40 – 50 years.

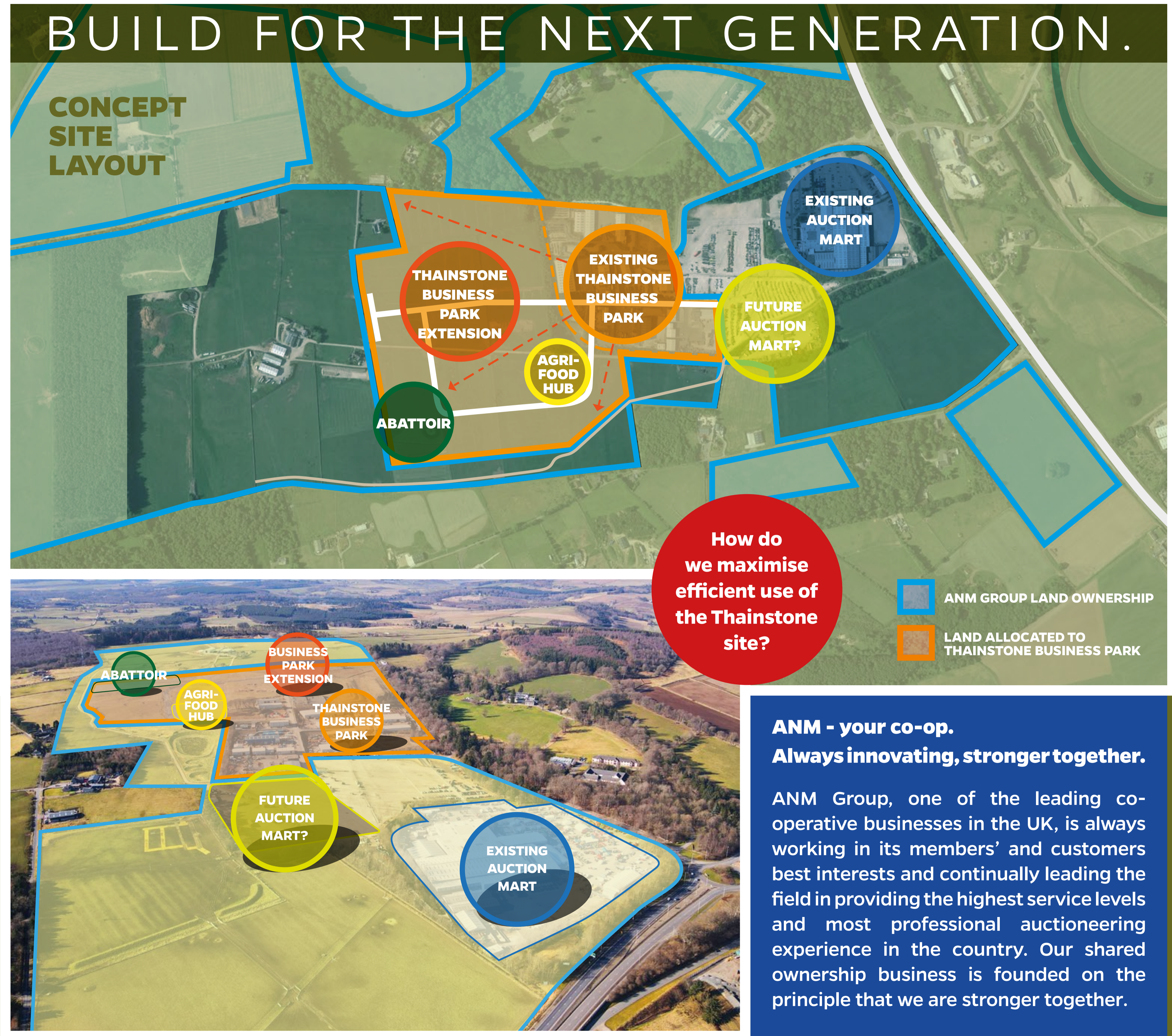
We are exploring the concept of delivering a new purpose-built auction centre and rural retail and community hub on our land at Thainstone that will provide sustainable industry leading working practices, the very highest standards in customer service and animal welfare and continue to provide attractive trading terms to the market.

This is a bold and exciting vision, our strategic plan for the long term future of the Group, and enables us to provide industry leading services across all divisions to our members and customers for years to come.

Now is your opportunity to influence future plans for Thainstone Centre.

As we consider our plans, we invite and welcome all contributions. This is an opportunity for you to influence the future development of Thainstone Centre.

BUILD FOR THE NEXT GENERATION.



ANM - your co-op.
Always innovating, stronger together.

ANM Group, one of the leading co-operative businesses in the UK, is always working in its members' and customers best interests and continually leading the field in providing the highest service levels and most professional auctioneering experience in the country. Our shared ownership business is founded on the principle that we are stronger together.

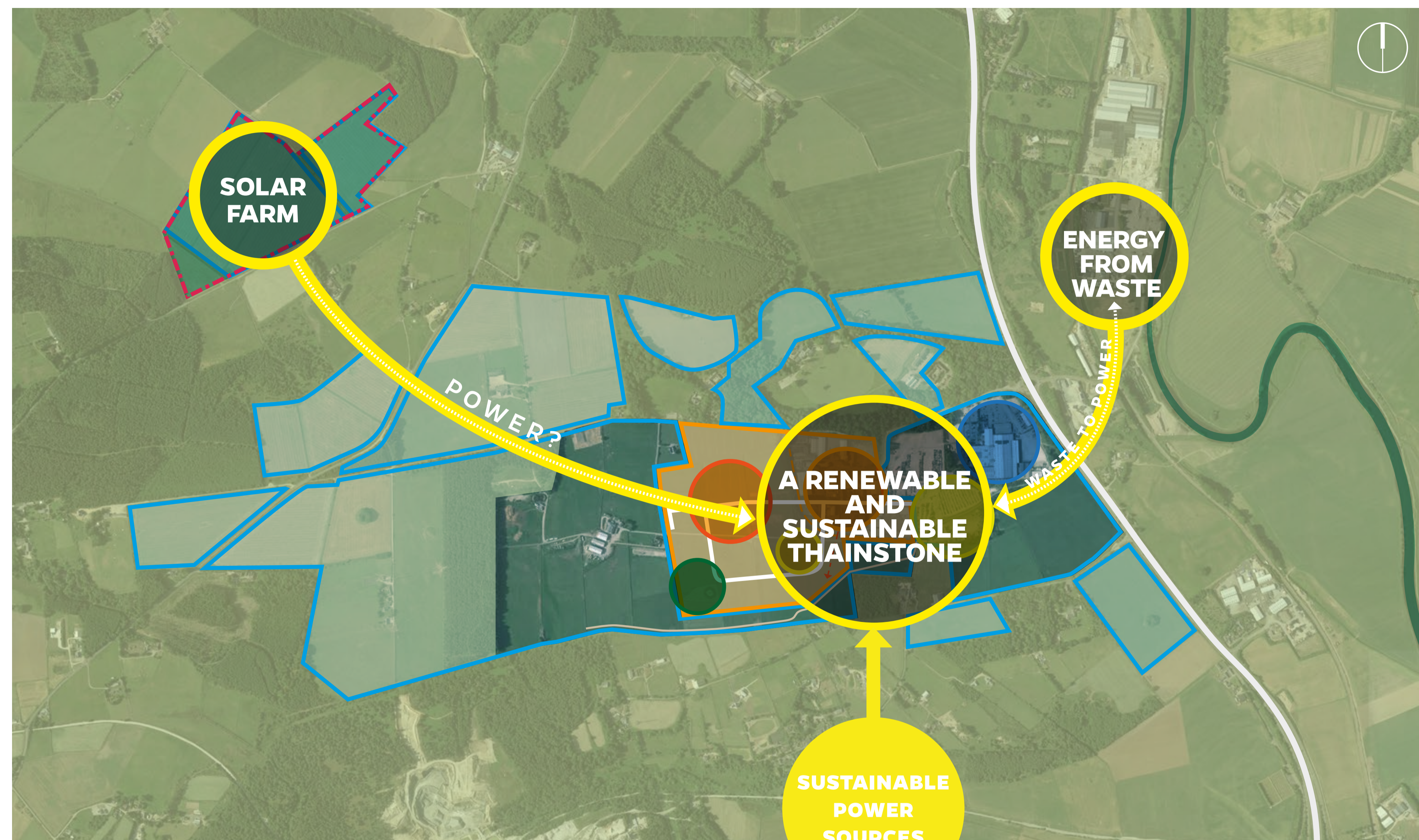
A sustainable Thainstone...

...representing our industry

We believe Thainstone should have **sustainable working practices, renewable energy and carbon neutral operations** at its heart, whilst incorporating the most up to date livestock and goods handling systems and locking-in the very highest standards in customer service and animal welfare. Our vision is to ensure that our cost base remains competitive so that ANM continues to offer the very best member benefits and trading terms to the market across all sectors of our business.

This is an opportunity to build a **future for Thainstone**, founded on low carbon renewable energy, self-provided and recycled water, sustainable effluent treatment, energy from waste, renewable power, and efficient power systems.

It is an exciting vision for the future, and the continuing service we can provide to our members and customers, as well as to the rest of the rural economy while meeting our responsibilities to the environment.



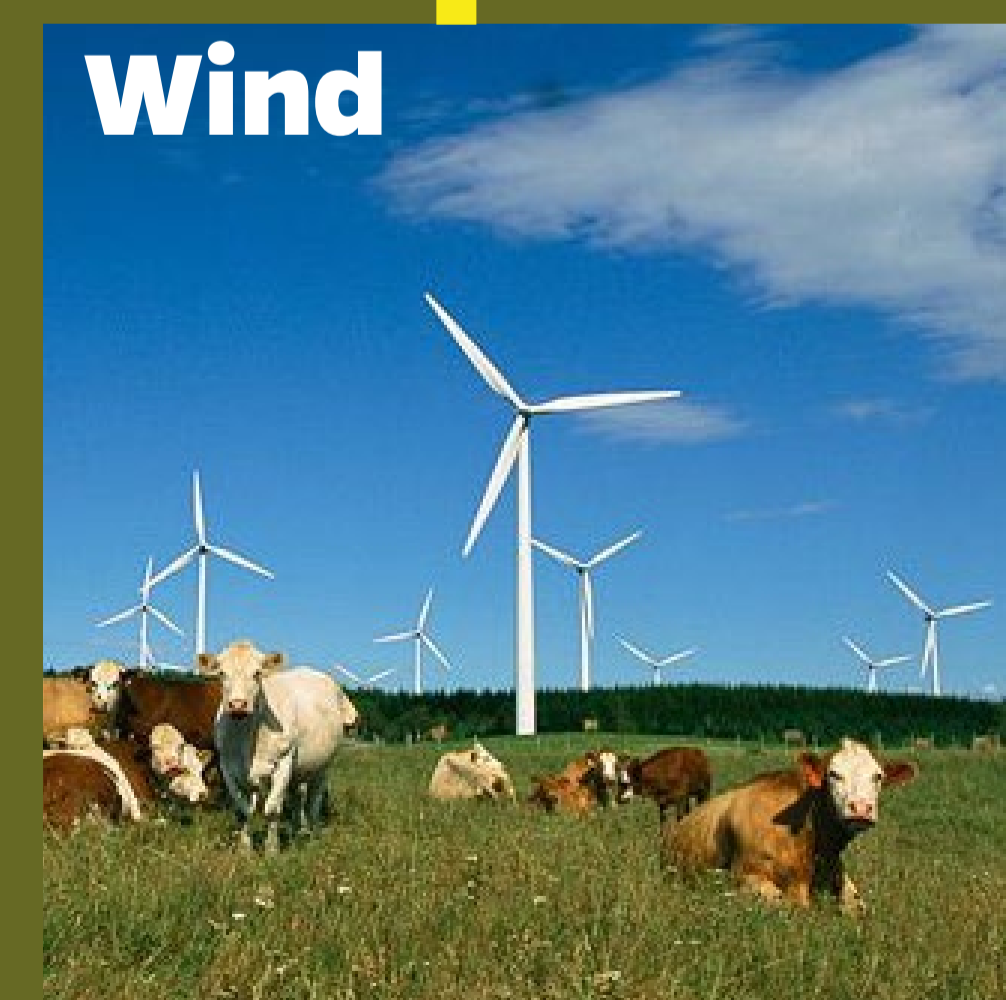
The transition to sustainable power...



Hydrogen and Electric vehicles



Renewable Power Sources



Wind



Biomass

An industry leading Thainstone.

The current Thainstone Centre is over 30 years old. It continues to serve members, the rural community, and the wider regional economy well.

We recognise that the current Centre is viewed with affection by many and a practical and valued home for industrial users and occupiers of Thainstone. So, we want in any planning to support their needs for the future.

**Can we do better?
Can we step up to
an ambitious vision
for the future?**

**Do we
invest in the
current Centre, or
explore alternative
options on the
wider site at
Thainstone?**

Our vision for the future at Thainstone will maintain the reputation of the auction ring as the best possible place to do business, while retaining its role as the natural meeting point for the north-east community.

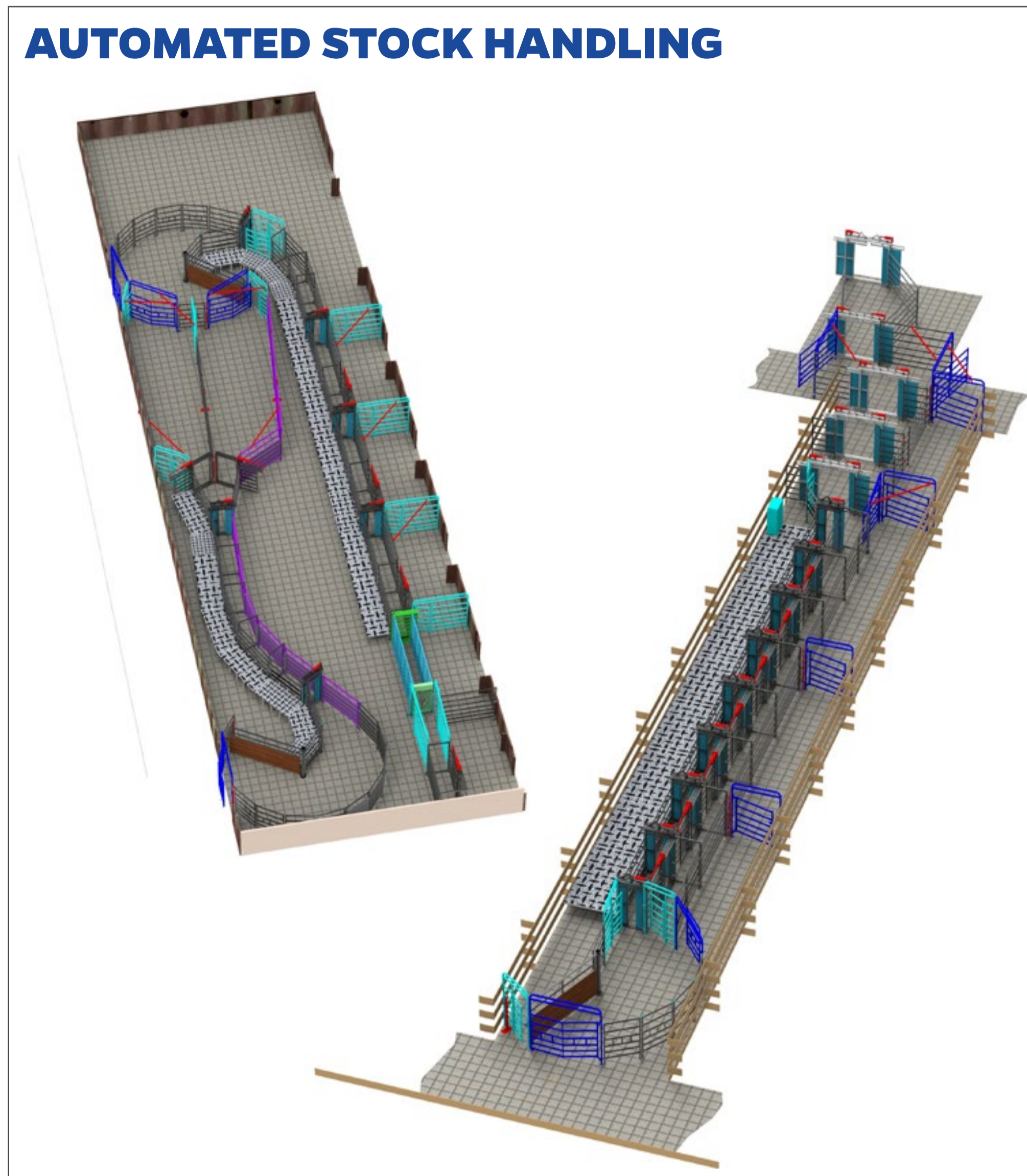
We can maintain that future by continuing to embrace technology to work alongside the auction ring, lead on online selling, whilst investing in automated processes, electronic tag and stock handling improvements.

We want a facility that provides an ever-improving experience for livestock, as well as buyers and sellers. More efficient loading and unloading facilities and more comfort for those attending the sales. Providing enhanced, safe access to view goods and livestock, and lairage facilities are all part of our vision.

Our improvements in sustainable operations, with enhanced water and effluent management, energy from waste and renewable power generation could all establish a new standard for our industry.

AN AUCTION MART AT THE LEADING EDGE - WHAT CAN WE DO BETTER?

AUTOMATED STOCK HANDLING



DIGITAL TAGGING



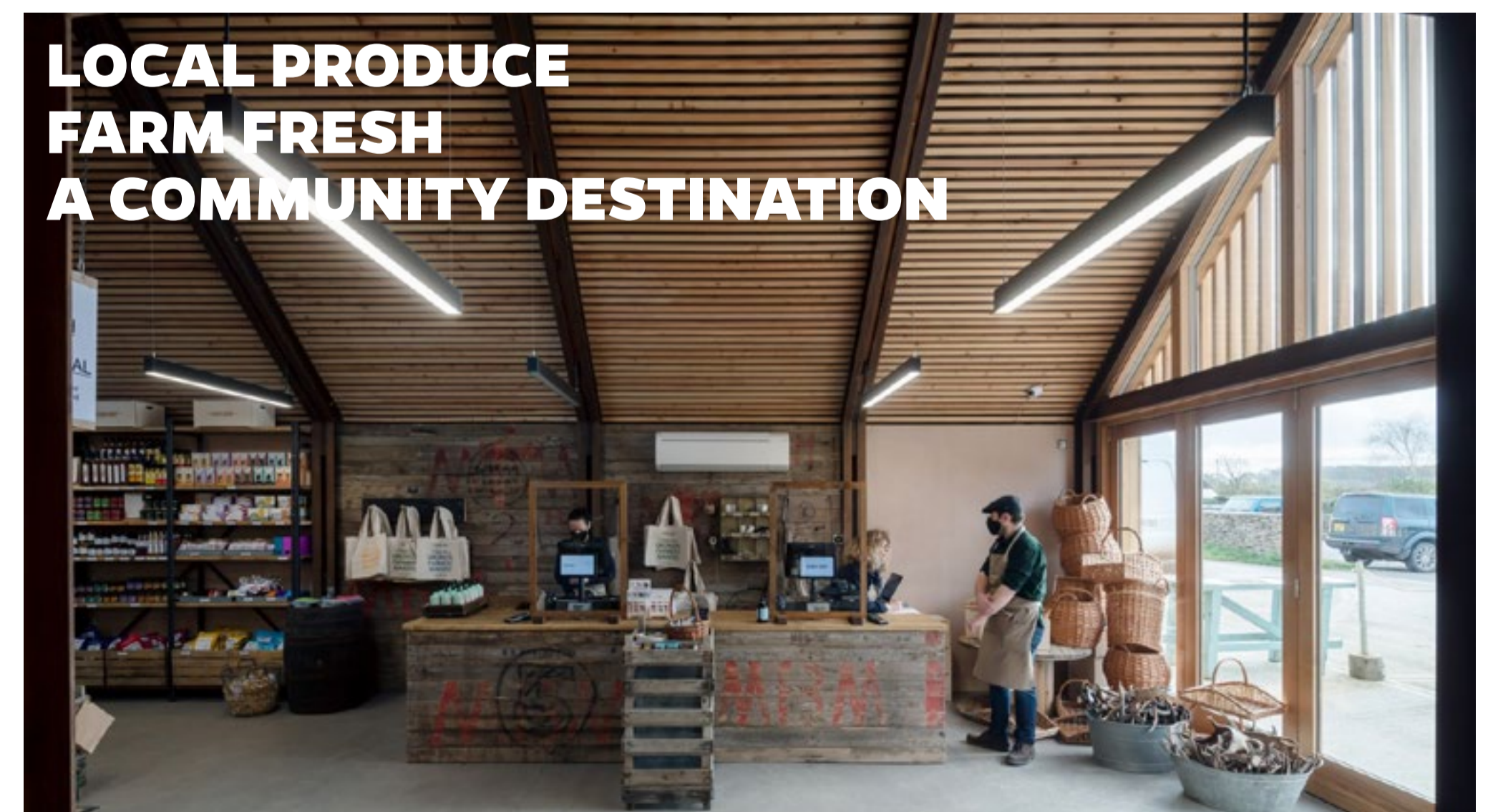
ANIMAL WELFARE



ON SITE EFFLUENT FILTRATION SUPPORTING IMPROVED BIO-DIVERSITY



LOCAL PRODUCE FARM FRESH A COMMUNITY DESTINATION



Developing Thainstone.

Our vision for a new, all-purpose Agri-hub in the north east is an exciting one, although we recognise that there are a lot of challenges to face up to in order to get it right.

We need to meet the expectations of future users of the facility itself, whilst balancing the requirements of other parts of the ANM business, as well as other centre users and occupiers.

We recognise that there are wider challenges being faced by other major organisations in the local community - can the next stage in the ANM story play a wider role in the local and regional economy?

We want a plan that embraces the priorities of our shareholders, our members, the future needs of our industry and provides fulfilling and attractive careers for everyone at ANM.

We've been innovating and the leading livestock and commercial auctioneers for over 150 years - with the next stage in our development, we can lead once more.



SUPPORTING EXISTING SERVICES...



MEMBER RELATIONS



RURAL ESTATE AGENCY



LIVESTOCK AUCTIONS



ANNUAL SHOWS & SALES

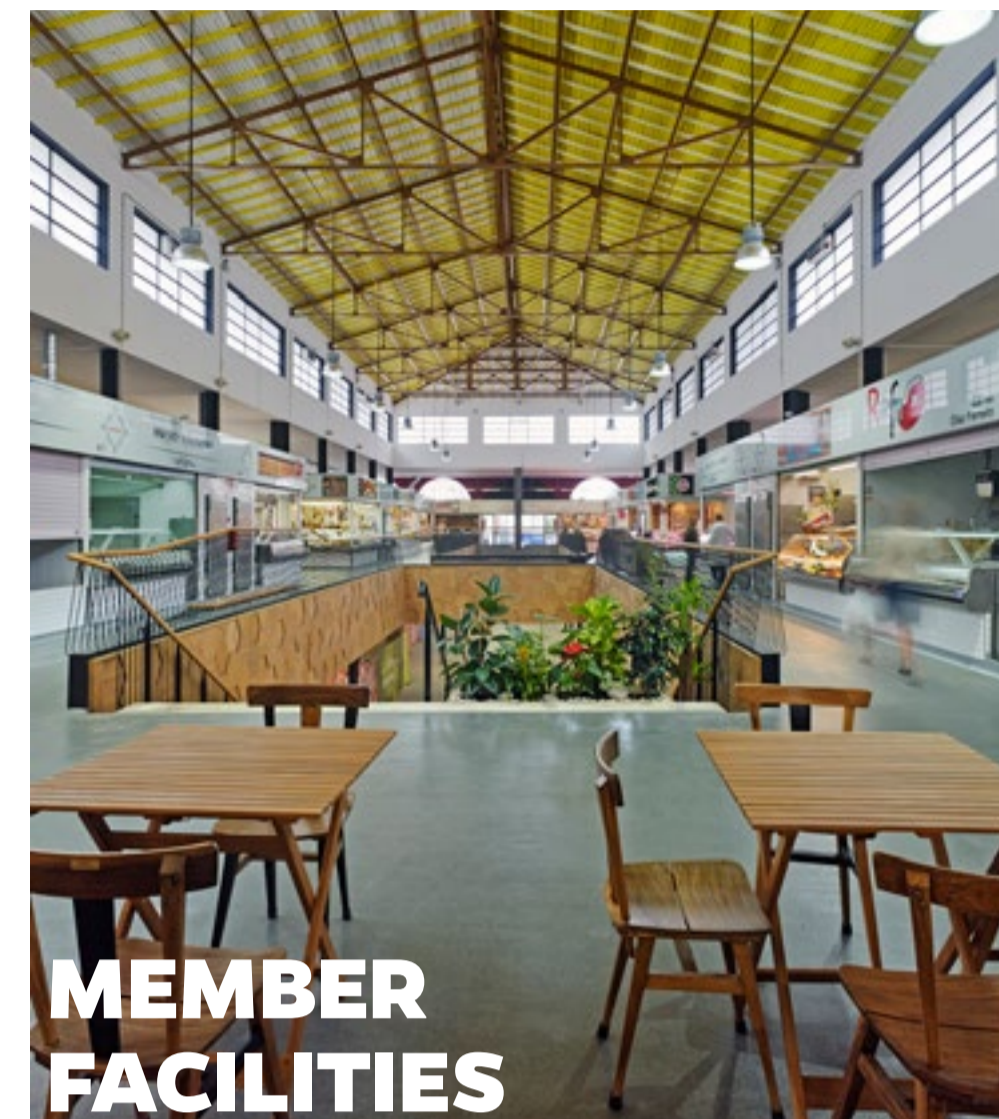


PLANT & EQUIPMENT AUCTIONS



ON SITE DINING & EVENTS

AND IMPROVING OTHERS...



MEMBER FACILITIES



RENEWABLE POWER SOURCES



COMMUNITY & EDUCATION



OPERATIONAL SUSTAINABILITY & EFFICIENCY



ANM'S WORKPLACE & STAFF WELLBEING



LOCAL BUSINESSES AND INDUSTRIAL USES

Have your say - The Future.

ANM Group now wants to hear from members and users of the current Thainstone Centre about their priorities, so that we can formulate a specific plan that puts their views and needs at the centre of our future thinking.

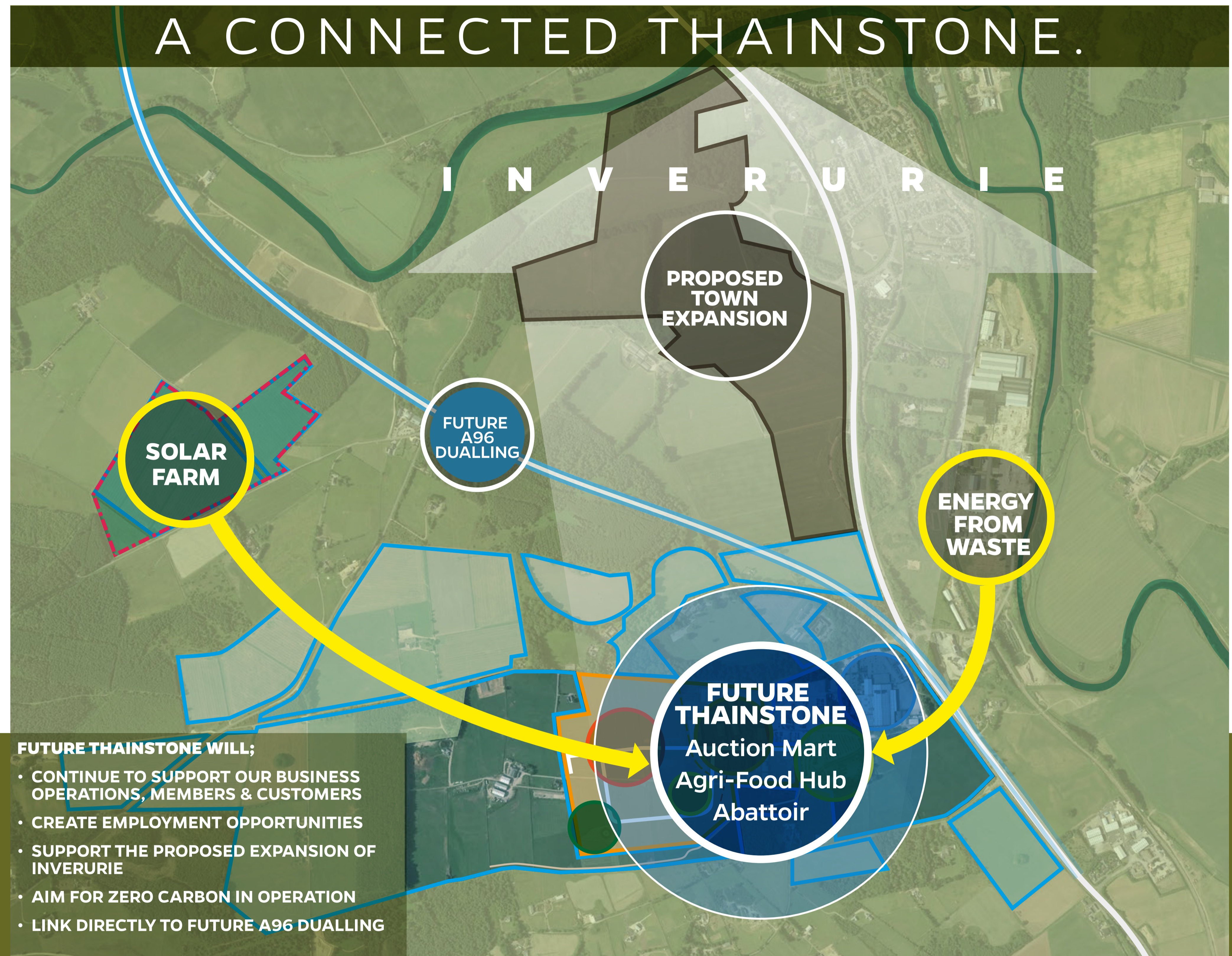
We want to hear from you. Do we continue to update and upgrade our existing buildings, or look to build the next chapter in ANM's long history?

We will formulate a specific proposal from our vision, we want to ensure we capture the thoughts of those we serve and **the opportunity for your input during this consultation phase will run for the remainder of this year.**

Our vision is for a detailed proposal to be submitted to the planning authorities in 2025, potentially allowing us to operate from an adapted or a new Thainstone within **the next 10 years.**

Make your contribution in confidence online at www.anmgroup.co.uk or by calling Katie McRobbie on 01467 623 752.

A CONNECTED THAINSTONE.



FUTURE THAINSTONE WILL;

- CONTINUE TO SUPPORT OUR BUSINESS OPERATIONS, MEMBERS & CUSTOMERS
- CREATE EMPLOYMENT OPPORTUNITIES
- SUPPORT THE PROPOSED EXPANSION OF INVERURIE
- AIM FOR ZERO CARBON IN OPERATION
- LINK DIRECTLY TO FUTURE A96 DUALLING

COMMERCIALLY & SUSTAINABLY FIT FOR PURPOSE FOR THE NEXT 50 YEARS.